



## REVIEW

on a dissertation work for the acquisition of the educational and scientific degree "doctor" (PhD), Field of higher education: 3. Social, economic and legal sciences, Professional field: 3.8. Economics, Scientific specialty "Organization and management (agriculture and sub-sectors)"

**Author of the dissertation:** HAVË QARRI

part-time doctoral student at the Department of Management and Marketing  
at the Agricultural University - Plovdiv

**Topic of the PhD thesis:**

*Procurement management as an economic development factor in the  
agrarian sector in Kosovo*

**Member of the Scientific Jury:**

*Assoc. Prof. Ekaterina Dimitrova Kyuskieva-Arabska, Ph.D.*

University of agribusiness and rural development – Plovdiv, Bulgaria

Висше училище по агробизнес и развитие на регионите – Пловдив

Field of higher education: 3. Social, economic and legal sciences,

Professional field: 3.7. Administration and management

Assoc. Prof. in Scientific specialty "Social Management"

PhD: 1) Organization and management in production (industry);

2) Organization and management outside the field of material production  
(security and defense)

appointed a member of the scientific jury with

Order № RD-16-463 / 11.06.2020 by the Rector of the Agricultural university

### **1. Topicality of the problem**

The dissertation presented for an opinion examines the management of public procurement in Kosovo in the context of its role in the economic and social development of the country, incl. the building of state institutions and the improvement of the overall system of governance through various reforms - legislative, institutional, etc., in response to EU requirements and in accordance with the established good practices. It is a very topical problem for the effective and efficient management of public expenditures according to basic principles, which is vital for the national economy.

### **2. Purpose, tasks, hypotheses and research methods**

The main goal of the study is to ensure more efficient, transparent and fair spending of public funds by improving the public procurement system, incl. its harmonization with EU directives.

Three research tasks have been defined in relation to the application of the basic principles in public procurement in Kosovo and quality assurance; measuring the impact of appeal procedures and the impact of corruption practices on the

quality of public procurement. Six research questions and three main hypotheses have been formulated.

A rich toolkit of qualitative and quantitative methods was applied, incl. statistical processing of the results of the completed questionnaires.

In the course of the conducted research the goals and tasks have been correctly fulfilled as set.

### **3. Visualization and presentation of the obtained results**

The dissertation contains 82 tables and 25 figures, which are very well formatted, show in sufficient detail the results of the research and fully correspond to the summaries and conclusions in the text. Appendices present the used questionnaires and the obtained data, which is an indisputable merit of the dissertation.

### **4. Visualization and presentation of the obtained results**

The list of used literature includes 66 sources, which are consistent with the specifics of the problem and are characterized by their relevance and up-to-date reference.

The dissertation follows the classical structure of three chapters in the following logical sequence: theoretical analysis of public procurement management in Kosovo; qualitative and quantitative research among officers, economic operators and citizens; future guidelines for improving public procurement management in Kosovo as a factor for the development of the agricultural sector, incl. current issues for the implementation of e-procurement and e-government.

Of particular importance, and therefore due attention, are the principles of ensuring transparency, competition, equality / non-discrimination and professionalism, as part of the public procurement process and their management.

The most important conclusions and recommendations have been formulated in connection with the improvement of the conducted procedures and ensuring a sufficiently good level of quality.

The style is characterized by its conciseness and clarity, lack of unnecessary details and a strong degree of focus on the main problems.

### **5. Contributions of the PhD thesis**

I accept the contributions formulated in the abstract as authentic and personal work of the author, allowing myself to reformulate them and supplement as follows:

#### **Scientific contributions**

1. Conceptual enrichment of the theory and methodology of public procurement in Kosovo in the context of their importance as a factor for economic development with a focus on the agricultural sector.

2. Introducing added value and new meaning in defining the management of public procurement, considering it both as a system and as a process, and emphasizing its quality assurance.



### Scientific and applied contributions

3. Development of a model for measuring the impact of the basic principles and management of public procurement on the economic development of the agricultural sector.

4. Formulation of recommendations for improving the management of public procurement in Kosovo and ensuring the desired quality, incl. through electronic public procurement and management systems.

### 6. Critical remarks and questions

The dissertation is a comprehensive, well-founded and complete research, which is characterized by its topicality and originality. The obtained results and the recommendations formulated on their basis could be successfully applied in real practice. However, the author could be encouraged to work on better presentation of the research in international scientific journals and scientific forums.

In this regard, I would like to ask the following question: *How does the author see the application of the results of research conducted in Kosovo, especially at the municipal level, and what is the significance of this for his own career development?*

### 7. Published articles and citations

Four publications were presented in an international scientific journal, which in quantity are sufficient to cover the scientometric indicators for the acquisition of educational and scientific degree "doctor" (PhD).

However, as already mentioned, a broader presentation of the results of the study is recommended - both in Kosovo and internationally, incl. in scientific journals, referenced and indexed in world-famous databases.

The presented abstract objectively reflects the structure and the content of the dissertation.

### CONCLUSION:

Based on the different research methods learned and applied by the doctoral student, the correctly performed experiments, the summaries and conclusions made, I believe that the presented dissertation meets the requirements of Law for development of the academic staff in the Republic of Bulgaria and the Rules of the Agricultural University for its application, which gives me reason to evaluate it **POSITIVELY**.

I take the liberty of proposing to the esteemed Scientific Jury that it also vote in favor and award HAVE QARRI the educational and scientific degree "**Doctor**" in the scientific specialty "Organization and Management (Agriculture and Sub-sectors)".

Date: 07.07.2020  
Plovdiv

Reviewer:   
(Assoc. Prof. E. Arabska, PhD)