



REVIEW

on a dissertation thesis for obtaining the educational and scientific degree '**Doctor**' in: field of higher education 3.0 'Social, business and legal sciences', professional field 3.8 'Economic', scientific specialty: 'Organization and management of production'

Author of the dissertation thesis: HAVË QARRI, a PhD student at the Department of Management and Marketing in the Agricultural University, city of Plovdiv

Dissertation topic: „PROCUREMENT MANAGEMENT AS AN ECONOMIC DEVELOPMENT FACTOR IN THE AGRICULTURAL SECTOR IN KOSOVO“

Reviewer:

Associate professor Dr. Teodora Orfeeva Parisheva-Stoeva, 3.0. 'Social, business and legal sciences', 3.7 'Administration and Management', Organization and management of production, appointed as a member of the scientific jury by order No. ПД-16-463/11.06.2020 of the Rector of the Agricultural University.

1. Relevance of the issue.

The dissertation thesis presented for review provides an up-to-date and detailed study of a number of basic theoretical and practical issues related to procurement management as an economic development factor in the agricultural sector in Kosovo. Public procurement is vital to the economy of the country, and therefore this very important public expenditure should be guided by a set of public principles, values, best practices, laws, regulations and procedures.

2. Purpose, tasks, hypotheses and methods of research

The structure of the dissertation work contributes to the achievement of its purpose. The purpose of this research is to provide the most efficient, transparent and fair use of public funds, enhancement of the efficiency of the public procurement system, further harmonization with EU directives, as well as all other funding and sources of contracting authorities in Kosovo.

Based on the purpose of the study, the objectives are:

- ✓ To describe and assess the implementation of the principles of public procurement as well as the quality of procurement in Kosovo.
- ✓ To describe and assess the impact of complaints on the quality of procurement.
- ✓ To describe and assess the impact of corruptions on the quality of procurement.

The research aims at the integrity and accountability of procurement officers and focuses on the importance of applying the principles of public procurement in Kosovo, where the case study is at the local level, namely the municipalities of Kosovo.

The specialized program product SPSS is used in the processing of empirical information.

3. Visualization and presentation of the results obtained

The dissertation consists of an introduction, three chapters and a conclusion, and it is comprised of 173 pages, bibliography and applications. It contains 25 figures and 82 tables. The dissertation work is well structured and includes all the necessary elements. 66 literary sources are quoted in it. The dissertation meets the requirements of the Law on Scientific Degrees and Scientific Titles, in terms of volume, structure, bibliography and empirical applications.

4. Discussion of the results and bibliography

Public procurement constitutes one of the pillars of the country's economic development, taking into account that it accounts for one-fifth of domestic GDP and about half of the state budget is implemented through the procurement system.

The following conclusions have been made in the dissertation presented for review:

- Conclusions on the principle of transparency;
- Conclusions on the principle of competition;
- Conclusions on the principle of equality / non-discrimination;
- Conclusions on the principle of professionalism;
- Conclusions on corruption in the procurement process;
- Conclusions on the quality of the procurement process.

Based on the conclusions drawn the PhD student makes the following recommendations:

- ✓ Recommendations that all information on the procurement aspects, the tender winner and the reason for the selected winner be available online, eliminating any inconvenience competitors may have.
- ✓ Since operators have stated that the deadline for the receipt of tenders is not sufficient to prepare the necessary documentation, the PhD student recommends that this deadline be extended to enable operators to prepare the necessary documentation and make the applications in time.
- ✓ As the principle of transparency affects the quality of procurement, the PhD student recommends that this principle be further developed by affecting the quality of the procurement process.
- ✓ Recommendations that measures be taken to reduce corruption in the procurement process, imposing severe sanctions in the event of a breach of work ethic.

5. Dissertation Contributions:

The following contributions of a scientific and applied nature can be highlighted in the dissertation:

1. Clarification of the essence of procurement management in agricultural sector;
2. Development of a conceptual framework for assessing the impact of procurement management as an economic factor on development of agricultural sector in Kosovo;
3. Analysis and evaluation of the impact of procurement management as an economic factor on development of agricultural sector in Kosovo;
4. Recommendations for improvement of procurement management as a key factor for development of agriculture in Kosovo.

6. Critical comments and questions

I have no critical comments to the dissertation work of the PhD student.

Published articles and references

Hava Qarri is a co-author of four /4/ articles.

1. Hava Qarri. Motivation Of Employees. Knowledge – International Journal, vol.31.05, June, 2019, pp. 1625-1628, ISSN 2545-4439 ISSN 1857-923X
2. Hava Qarri. Motivation For Good Behaviour . Knowledge – International Journal, vol.31.05, June, 2019, pp. 1345-1348, ISSN2545-4439 ISSN 1857-923X
3. Havë Qarri, Jusuf Fejza. Motivation Factors At Work. Knowledge – International Journal, vol.28.5 December, 2018, pp. 1563- 1566, ISSN2545-4439 ISSN 1857-923X
4. Havë Qarri, Jusuf Fejza. Working Conditions As Motivation For Employees. Knowledge – International Journal, vol.28.1 December 2018, pp. 341-34, ISNN25454-4439 ISSN 1857-923X.

The materials presented correspond to the topic of the dissertation thesis. The abstract of the PhD thesis objectively reflects the structure and content of dissertation work.

CONCLUSION:

I think that the presented dissertation work meets the requirements of the Act on Development of the Academic Staff in the Republic of Bulgaria, and the Regulations of the Agricultural University regarding its implementation and therefore I confidently give it a **POSITIVE** assessment.

I venture to suggest to the Honorable scientific jury to give their positive vote as well and to award to **Hava Qarri** the educational and scientific degree 'DOCTOR' in Organization and management of production.

Date: 06/07/2020
city of Plovdiv

THE REVIEW IS PREPARED BY:

Assoc. prof. Dr. Teodora Stoeva

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