

## REVIEW

On a dissertation for obtaining an educational and scientific degree of Doctor in:

Field of higher education - 3. Social, economic and legal sciences

Professional field - 3.8. Economics

Scientific specialty - organization and management (Agriculture and subsectors)

Author of the dissertation - Have Tahir Qarri, part-time doctoral student at the Department of Management and Marketing at the Agricultural University - Plovdiv.

Dissertation topic: Public procurement management as a factor for the development of the agricultural sector in Kosovo

Reviewer: Prof. Dimitar Ivanov Kostov - 3.0. Social, economic and legal sciences, 3.8. Economics, appointed a member of the scientific jury by order № RD - 16-463 of 11.06.2020 of the Rector of the Agricultural University of Plovdiv and at a meeting of the scientific jury.

### 1. Brief introduction of the candidate

Doctoral student Jave Chiari was born on May 15, 1985 in Kosovo. She graduated from the Faculty of Economics and Management. He has two master's degrees. She has held several management positions as a manager in Kosovo's administrative services.

### 2. Relevance of the problem

The award and implementation of public procurement are of the utmost importance, both for each government and for each company involved.

The Government of the Republic of Kosovo is aware of the importance of the activity of announcing, awarding and implementing any public procurement, as well as its role for the economic development of the country and the industry.

Public procurement is the focus not only of the Government of the Republic of Kosovo, but also of the various state and public bodies, as well as of the European Union commissions.

The public procurement system in the Republic of Kosovo is constantly improving. Laws and Regulations are created and amended in order to make public procurement as transparent as possible.

In the period 2014-2018, the Government of the Republic of Kosovo established a national strategy for improving the public procurement system. The emphasis on the legal and institutional framework is important for public procurement in the Republic of Kosovo.

All this shows how important and topical the problem is in the dissertation. This dissertation has both theoretical and practical significance. The research in it is of special importance for the contracting authorities.

### 3. Purpose, tasks, hypotheses and research methods

These three objectives actually reflect one objective, which is related to the principles of public procurement. Objectives number two and three I perceive them as sub-objectives of one objective,

which is number one and in fact reflects the main objective of the study, indicated after the hypotheses.

The development tasks are well selected and their solution can lead to the achievement of the main goal.

In the first place, the tasks are related to resolving the issues of transparency and quality of public procurement in Kosovo. This is also the task that comes first. The other tasks help the first task.

There are three main hypotheses to ask whether or not there are various public procurement problems in Kosovo.

A large number of information sources were used for the study. The dissertation's contribution is the information gathered through personal interviews.

In his work the doctoral student uses very well the quantitative and qualitative methods, which are in the main part of the methodology of the dissertation. Modern computer models are used in the processing of the information.

#### **4. Visualization and presentation of the obtained results**

The dissertation is developed in a classical form - introduction, three chapters, conclusions and suggestions.

In the first chapter, which covers the theoretical review, a good analysis of the definitions of public procurement and their importance is made. A lot of space is set aside on their legal basis.

The second chapter is entirely related to the analysis of public procurement, and the third chapter makes recommendations and provides guidance on the future of public procurement in the Republic of Kosovo.

The materials of the dissertation are presented in 173 pages, 64 tables and a number of figures and models with tables.

Both the text and the table materials are well illustrated and give a clear idea to the person familiar with them to perceive them easily.

#### **5. Discussion of the results and used literature**

The literature review uses new literature sources on the problem. At the very beginning of the literature review, the various definitions and opinions of authors regarding public procurement and their scope are analyzed. It makes a good impression that literature sources published in the period after 2010 are used.

The theoretical part deals in detail with the question of the importance of public procurement. This part of the study also explains what supply management is. There is a place for the organization of public procurement. A large number of authors have been cited on these issues and their opinions have been discussed.

In this regard, the issues related to the models of public procurement, their status and reporting on their implementation are also considered.

At a separate point in this part of the dissertation, special attention is paid to the history of public procurement in Kosovo. The history of the introduction of public procurement is considered in the context of the requirements of the European Union in this matter.



In this part of the development there is a place for methods of public procurement. For illustration, they are set out in Table 1. The issues of the tender, proposals, suppliers and everything related to the technical part of the implementation of a public procurement are discussed in detail.

In detail, the author makes an analysis of qualitative research, which is related to the opinions of employees working on public procurement. The doctoral student analyzes the results summarized according to the following principles:

- Transparency
- Competitiveness
- Equality
- No or no discrimination
- Professionalism

On each of these principles the author gives his opinion, which is an author's contribution.

All these materials are based on the survey, which is the personal file of the doctoral student.

Based on the regression analysis, the author summarizes the data on the individual sub-objectives of the study. For this purpose it also uses certain mathematical models.

The third part of the development is related to the future of public procurement in Kosovo. They represent one of the pillars of the country's economic development. In this regard, the government has developed a plan and strategy for the development of public procurement in the future.

The strategy implementation plan has five specific objectives. They need to improve the public procurement process in Kosovo. The doctoral student proposes rules for monitoring and control over the implementation of public procurement. He proposes that the plan should use the best practices of the European Union countries in the field of public procurement.

Based on the conducted survey, the doctoral student draws conclusions that can be provided to the managers for use. They are related to:

- Transparency
- Prevent monitoring of incorrect application
- Use of electronic orders
- Challenges of e-procurement
- Improving the communication and organization of public procurement

The doctoral student draws conclusions about each of the principles. It groups them as follows:

- Conclusion on the principle of transparency
- Conclusion on the principle of competition
- Conclusion on the principle of equality
- Conclusion on the development of public procurement principles
- Conclusion on the impact of public procurement on the process

- Conclusion on complaints in the award process
- Conclusion on the quality of the award process

Based on the conclusions, the author makes the following recommendations:

1. Enhancing the transparency of public procurement by publishing all procurement activities on official websites and making them available to all interested parties.
2. Information about the winners of the tender to be available online.
3. The deadline for receipt of tender documents to be extended.
4. To further develop the principle of transparency of public procurement.

There are a few more recommendations that I will not dwell on. All of them provide a good basis for the Kosovo government to take them into account when refining its public procurement plan.

#### 6. Contributions to the dissertation

*I accept the report on the contributions of the dissertation, but I will allow myself to group them as scientific and scientific-applied.*

##### I. Scientific contributions

1. A conceptual framework has been developed for the impact of public procurement as a management of the economic factors influencing the development of the agricultural sector in Kosovo.
2. The basics of public procurement management in the agricultural sector are clarified.

##### II. Scientific and applied contributions

1. The impact of public procurement management as an economic factor for the development of agriculture in Kosovo is analyzed.
2. Recommendations for improving supply management as a key factor for agricultural development in Kosovo are outlined.

#### 7. Critical remarks and questions

The main purpose of the study is very broad and explanatory.

#### 8. Published articles and citations

A total of four publications are sufficient for the dissertation. They are mainly related to the scientific research of the problem.

The abstract fully corresponds to the materials included in the dissertation.

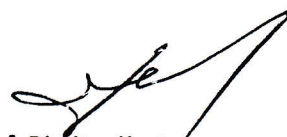
### CONCLUSION

Based on the learned and applied by the doctoral student different research methods, correctly performed research, summaries and conclusions, I believe that the presented dissertation meets the requirements of ZRASRB and the Rules of the Agricultural University for its application, which gives me reason to evaluate it POSITIVE. .

I would like to suggest to the esteemed scientific jury that it also vote in favor and award Have Tahir Qarri the educational and scientific degree of Doctor of Science in Organization and Management (Agriculture and Subsectors).

July 5, 2020

Reviewer:

A handwritten signature in black ink, appearing to be 'D. Kostov', written over a horizontal line.

Prof. Dimitar Kostov