АГРАРЕН УМИВЕРСЫТЕТ гр. Пловдив
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SCIENTIFIC OPINION

on dissertation for obtaining the Doctorate degree in higher education: 3. Social, Business and Legal Sciences, Professional field: 3.8 Economics, Scientific specialty: 'Production Organization and Management'

<u>Author of the dissertation:</u> Izet Hamez Hoti, part-time doctoral student at the Department of Management and Marketing at the Agricultural University, Plovdiv

<u>Doctoral Thesis topic</u>: Strategical management for energy production from agricultural products.

Reviewer: Assoc. Prof. Dr. Violeta Dinkova Dirimanova, Agricultural University, 3. Social, Business and Legal Sciences; professional direction 3.7 Administration and management, scientific specialty Organization and management of production, appointed as a member of the scientific jury by order No. RD-16-15/14.01.2020 from the Rector of the Agricultural University, Plovdiv.

1. The relevance of the topic under consideration

Izet Hamez Hoti was born on 14.11.1960. He graduated with a major in Industrial Energy from the Faculty of Electronics and Computer Engineering at University of Pristina, Republic of Kosovo. He completed his master's degree in Information Management at the University of ILIRIA, Pristina in 2016. Currently, he works as an expert in the energy sector in Pristina. He is fluent in English and Serbian. Izet Hoti has been appointed as a part-time doctoral student at the Department of Management and Marketing at the Agricultural University, Plovdiv.

2. Actuality of the problem

The topic of the dissertation is to analyze and evaluate the numerous impacts that result from the use of biomass. In this work, the author focuses his research on crop biomass production for energy generation as well as cogeneration in Kosovo.

The dissertation deals with issues and results related to the production of biomass energy and government subsidies for its processing. First of all, this study focuses on exploring the production of energy for heating, but also on other ways of treating different types of biomass, such as: production of electricity in biomass processing plants or biogas production. With respect to the strategic and long-term effects of the entire Kosovo economy on biomass processing, the following contributions have been made: biomass price stability, which is a prerequisite for a stable income for farmers, security of supply, independence from fuel imports, and benefits for environment, such as reducing greenhouse effects. In this sense, the current topic is important for the developing economy of the country, Kosovo and in particular for the use of biomass for the energy sector.

3. Purpose, tasks, hypotheses and methods of research

The purpose of the dissertation is clearly stated and refers to the processes of strategic management of energy production from agricultural products in Kosovo. The achievement of the goal is accomplished by solving several clearly identified tasks that are realistically feasible, but not fully protected in the dissertation.

The PhD student has formulated a thesis that demonstrates that applying a strategic approach to the management of energy from agricultural products is a prerequisite for improving the quality of the environment. This is achieved by carrying out an analysis of the energy potential of the agricultural sector and designing a strategy for the processing of waste from the agricultural sector. In addition to his main thesis, the doctoral student has developed three work subtheses, which he examines and analyses in his work.

Appropriate methods of analysis have been used in the study, which have been properly selected and applied. The systematic approach, retrospective analysis, situational analysis, comparative analysis, statistical methods, diagnostic analysis and prognostic analysis were used in the study of the problem.

4. Visualization and presentation of the obtained results

The doctoral student has used various means to illustrate and summarize the results obtained through figures, tables and diagrams that allow him to correctly systematize and objectively present the obtained results.

5. Discussion of the results and the references

In his dissertation work, the PhD student has researched much of the contemporary specialized scientific literature in relation to the theory of strategic management, biomass production for energy and processing of agricultural products for the energy sector.

In the dissertation, the doctoral candidate examines in depth the need for energy production for heating and the ways of treating different types of biomass for this type of production, as well as the consequences of this production for the whole economy.

The literature used includes 85 literary sources, mainly in Albanian, Serbian and English titles.

6. Contributions to the Dissertation

The thesis "Strategic management of energy production from agricultural products" contains the following essential contributions, ideas and solutions:

Scientific contribution

 Strategies existing in theory and practice have been adapted to the specific business conditions in Kosovo, which is a basic prerequisite for the successful implementation of strategic approaches in the management of energy from agricultural products.