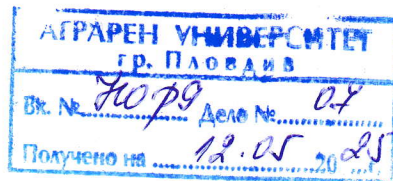


# OPINION



By: PROF. PETAR BORISOV BORISOV

**Professional field:** 3.8. "Economics", 3.0 Economic, Social and Legal Sciences.

**Scientific specialty:** Production organization and management

**Higher Education Institution/ Scientific Organization:** Agricultural University - Plovdiv

**Regarding:** Dissertation for the award of the educational and scientific degree "Doctor" in the scientific specialty "Organization and Management of Production (by industries and sub-industries)"

**Reason for submitting the review :** participation in the scientific jury by order RD 16 -520/ 22.04.2025 of the Rector of the Agricultural University.

Author of the dissertation: **Kimete Gashi Braishori**

Topic of the dissertation: "AGROMEMANAGEMENT AS A FACTOR FOR THE DEVELOPMENT OF AGRICULTURE IN KOSOVO"

Scientific supervisor: Assoc. Prof. Dr. Keranka Nedeva

## **1. Presentation of the doctoral student**

**Kimete Gashi Braishori** was enrolled as a doctoral student (in an independent form of study) at the Department of Management and Marketing on 21.05.2024 by order of the Rector of the Academy of Sciences – RD-27-04/05.06.2024. The doctoral student's scientific supervisor is Assoc. Prof. Dr. Keranka Nedeva. As a doctoral student, Kimete Gashi has fulfilled all the requirements planned in the individual study plan. She has participated with 3 reports at national and international scientific conferences, has published the required number of articles in scientific journals with scientific review. It is evident from the submitted "Report on fulfillment of the minimum national requirements under Art. 2b, para. 2 and 3 of the Law on the State Administration of the Republic of Bulgaria" that the doctoral student has the required points for acquiring the educational and scientific degree "doctor".

## **2. Relevance of the problem**

The topic of the dissertation is relevant due to the great importance of the agricultural sector in the economic development of the Republic of Kosovo. The presence of a favorable business environment for the development of agricultural holdings is a prerequisite for the entry of "new players" into the

industry, which in order to succeed need to have good management skills. Agriculture is characterized as an activity with a high degree of risk and each research in this area has both theoretical and practical contribution.

### **2.1 Purpose, tasks, hypotheses and research methods**

The main objective of the study is to analyze the role of agromanagement in the development of agriculture in Kosovo. This includes an in-depth examination of historical and contemporary economic theories that influence agricultural policies, as well as an understanding of the key challenges facing the sector.

### **2.2 Subject and object of the study**

The object of research is agricultural farms in Kosovo, and the subject is the management that farmers apply for the successful development of their business models.

### **2.3 Main hypothesis**

The main hypothesis is that effective agricultural governance is essential for increasing its competitiveness and sustainability in Kosovo. Innovative business models and strategic management play a crucial role in the sector's adaptation to contemporary challenges and opportunities.

The goal corresponds to the topic of the dissertation. The object and subject of the research are correctly formulated. All this gives me reason to believe that the doctoral student and his/her scientific supervisor have succeeded at the very beginning of the dissertation research. methodologically plan and organize scientific research and have it lead to an in-depth analysis of the scientific problem.

The methodological framework of the study includes the use of multiple methods such as analytical and comparative methods, inductive and deductive methods, method of scientific abstraction, descriptive method, etc. The selection of methods is tailored to the specifics of the subject of research and allows for effective data synthesis.

The hypotheses raised for verification in the course of the dissertation research are properly defined and provide the opportunity to objectively prove or reject the main thesis of the dissertation work.

## **3. Visualization and presentation of the results obtained**

The dissertation is 234 pages long. It is illustrated with 24 illustrations, 28 figures and 10 tables. The literature analysis in the dissertation covers and cites 347 literary sources. The figures well illustrate the influence of various factors that affect agromanagement in Kosovo. The literature review is extensive and covers sufficient literary sources, and current scientific developments and publications in the field of scientific research have been studied. This gives me reason to believe that the doctorate in the course of his research has acquired a profound insight and knowledge about the researched problem.



#### **4. Discussion of the results and literature used**

The discussion is in-depth and draws on contemporary scientific literature and empirical data. The author integrates theoretical models with practical application in the studied context. A relevant and relatively rich bibliography from Bulgarian and foreign sources is used, including works by scholars from Kosovo and Albania.

#### **5. Contributions of the dissertation work**

The following contributions can be highlighted in the dissertation submitted for review:

1. A formulated definition of agriculture and its main functions.
2. Analyzing the role of agriculture in the economic development of the Republic of Kosovo.
3. Identifying the key factors contributing to increasing agricultural productivity and competitiveness.
4. Research and analysis of contemporary trends in agriculture.
5. Assessing the impact of conventional and sustainable agricultural practices.
6. Analyzing the characteristics and importance of governance in agriculture in Kosovo.

I agree with the contributions presented in the abstracts.

#### **6. Critical notes and questions**

I have no significant comments regarding the structure and volume of the dissertation. I would like to make the following recommendations, which are not binding on the doctoral student's work:

- I would recommend a clearer summary of the main results at the end of each chapter;
- There is a need for a more structured presentation of hypotheses versus results;
- Contributions can be reduced in number by aggregating them.

#### **7. Evaluation of the abstract**

The abstract submitted for review objectively reflects the content of the dissertation work. It is structured in a way that allows the reviewer (reader) to quickly navigate the results of the dissertation research and to read the main results, summaries, conclusions and findings. All mandatory attributes necessary for the preparation of the abstract are present - the main points of the dissertation work presentation, the list of publications on the topic as well as a list of contributions are included.

#### **8. Published articles and citations**

The abstract shall include a list of publications. Their presentation is required for the complete preparation of the dissertation defense document. The submitted abstract includes the following list of publications by Kimete Gashi:

1. Gashi, K. (2024). Economic Aspects of Sustainability in Agriculture. Journal of Bio-Based Marketing, vol. 3, 2024. 49 – 56, ISSN 2683-0825  
[journalbbm.wordpress.com/wp-content/uploads/2024/08/article\\_6.pdf](http://journalbbm.wordpress.com/wp-content/uploads/2024/08/article_6.pdf)

2. Gashi, K. (2024). Entrepreneurial Innovation in Agriculture. Journal of Bio-Based Marketing, vol. 3, 2024. 58 – 68, ISSN 2683-0825  
[article 7.pdf](#)
3. Gashi, K. (2024). Agriculture as the Carrier of the Economic Development of Kosovo. Journal of Bio-Based Marketing, vol. 3, 2024. 93 – 101, ISSN 2683-0825  
[article 11.pdf](#)

I determine that the published articles fully reflect the data, generalizations, and conclusions formulated in the dissertation research. The doctoral student has succeeded in popularizing the results of his scientific research.

## CONCLUSION

The work presented by doctoral student Kimete Gashi Braishori has the qualities of a dissertation for the award of the scientific and educational degree "doctor".

All requirements for fulfilling the national minimum requirements for acquiring the ONS "doctor" (Art. 2b, para. 2 and 3 of the ZRASRB) have been met. At the time of preparation of the opinion, no plagiarism has been established, either in the dissertation work or in the scientific publications carried out by the doctoral student.

Based on this, I give my "**POSITIVE EVALUATION**" to the dissertation submitted for opinion and recommend to the esteemed members of the Scientific Jury to award **Kimete Gashi Braishori** the scientific and educational degree "Doctor" in the scientific specialty "Organization and Management of Production (by Industries and Sub-Industries)"

07.05.2025/

City of Plovdiv

Reviewer: .....

(Prof. Dr. Petar Borisov)